







# U.S. Army 2005 MWR Leisure Needs Rusvey

# Fort Sam Houston Texas



### **BRIEFING OUTLINE**

#### **Fort Sam Houston**

### LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

### SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

### NEXT STEPS

# **PROJECT OVERVIEW**

**Fort Sam Houston** 

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### MWR STRATEGIC BUSINESS PLANNING MODEL

#### **COMPONENTS** Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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### **METHODOLOGY**

#### **Fort Sam Houston**

### PROJECT SCOPE

- 92 sites were surveyed in 2005
  - Northeast (21 sites) Europe (20 sites)
  - Northwest (10 sites) Korea (9 sites)
  - Southeast (13 sites) Pacific (5 sites)
  - Southwest (14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
  - Active Duty Soldiers
  - Spouses of Active Duty Soldiers (CONUS only)
  - DA Civilians
  - Retirees (CONUS only)
- 3,127 surveys were distributed at Fort Sam Houston

#### SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

### **METHODOLOGY**

#### **Fort Sam Houston**

### SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

### **METHODOLOGY**

#### **Fort Sam Houston**

### SURVEY SAMPLE

- Four population segments
  - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey Population	Surveys Distributed	Surveys Returned	Response <u>Rate</u> *	Confidence Interval **
Army:	<u> </u>	<u> </u>	<u> </u>	<u></u>	<u></u>
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Sam Houston:					
Active Duty	15,123	1,225	1,060	86.53%	±2.90%
Spouses of Active Duty	723	892	106	11.88%	±8.79%
Civilian Employees	7,634	941	120	12.75%	±8.88%
Retirees	84	69	30	43.48%	±14.35%
Total	23,564	3,127	1,316	<b>42.09</b> %	±2.62%

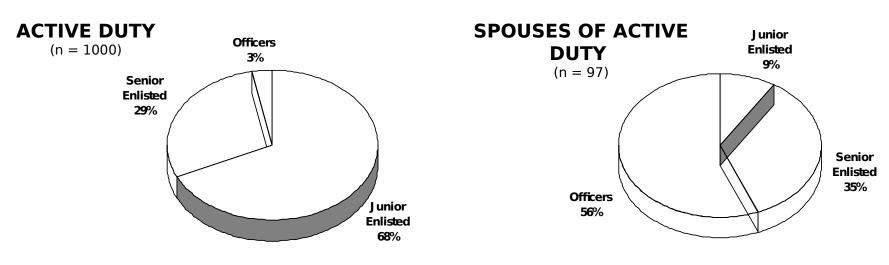
<sup>\*</sup> Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

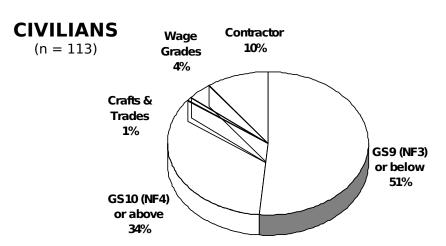
<sup>\*\*</sup>A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be  $\pm 5\%$ . Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

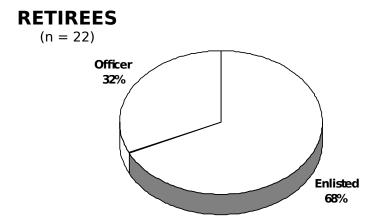
### **PATRON SAMPLE\***

**Fort Sam Houston** 

### RESPONDENT POPULATION SEGMENTS







<sup>\*</sup>The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

### **PRODUCTS**

#### **Fort Sam Houston**

### PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

### PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

# MWR PROGRAMS & FACILITIES: USAGE AT FORT SAM HOUSTON

**Fort Sam Houston** 

# MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	50%
Library	32%
Athletic Fields	23%
Swimming Pool	19%
Bowling Center	17%

# LEAST FREQUENTLY USED FACILITIES

Bowling Pro Shop	3%
BOSS	3%
Child Development Center	3%
Marinas	3%
School Age Services	4%

# MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT SAM HOUSTON\*

**Fort Sam Houston** 

# FACILITIES WITH HIGHEST SATISFACTION RATINGS\*

Arts & Crafts Center	4.39
Library	4.38
Fitness Center/Gymnasium	4.36
School Age Services	4.36
Golf Course	4.34

# FACILITIES WITH LOWEST SATISFACTION RATINGS\*

Bowling Food & Beverage	3.83
Marinas	3.91
Post Picnic Area	3.91
Athletic Fields	3.92
Bowling Pro Shop	3.93

<sup>\*</sup>Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

# MWR PROGRAMS & FACILITIES: QUALITY AT FORT SAM HOUSTON\*

**Fort Sam Houston** 

# FACILITIES WITH HIGHEST QUALITY RATINGS\*

Golf Course Pro Shop	4.26
Child Development Center	4.21
School Age Services	4.20
Golf Course Food & Beverage	4.19
Golf Course	4.16

# FACILITIES WITH LOWEST QUALITY RATINGS\*

Marinas	3.50
Post Picnic Area	3.61
Automotive Skills	3.64
Athletic Fields	3.78
Cabins & Campgrounds	3.79

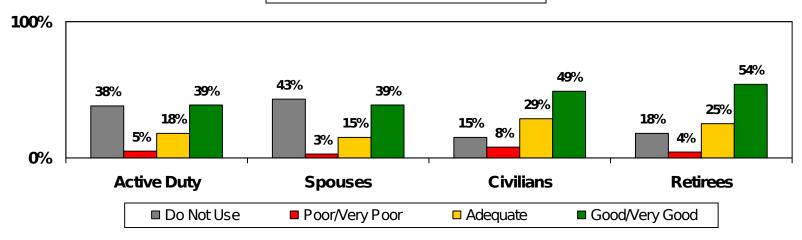
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

<sup>\*</sup>Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

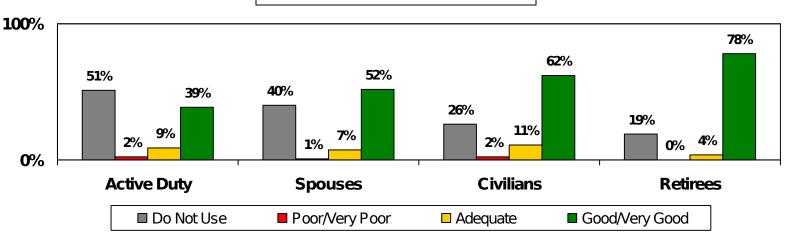
# MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

**Fort Sam Houston** 





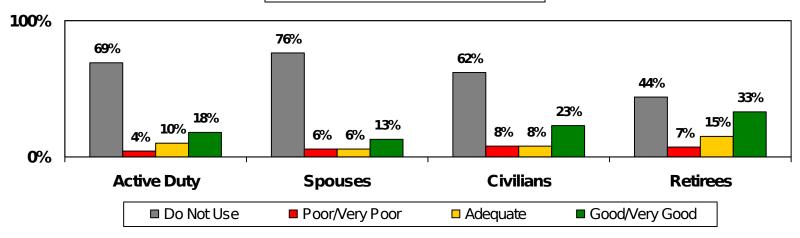
# **Quality of Off-Post Services**



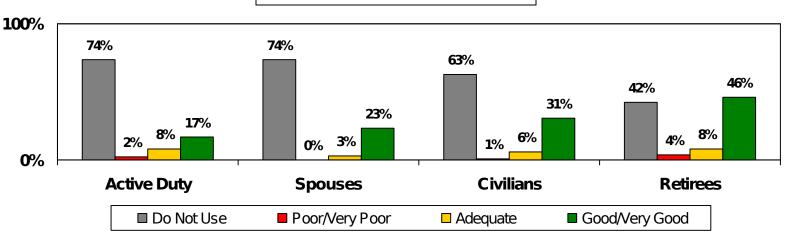
# MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

**Fort Sam Houston** 





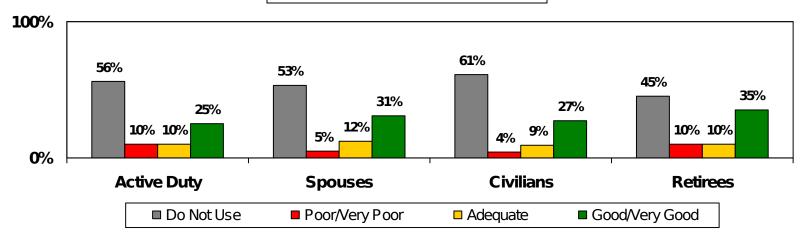
# **Quality of Off-Post Services**



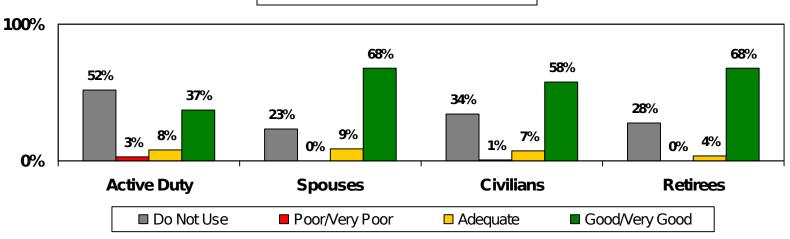
# MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

**Fort Sam Houston** 

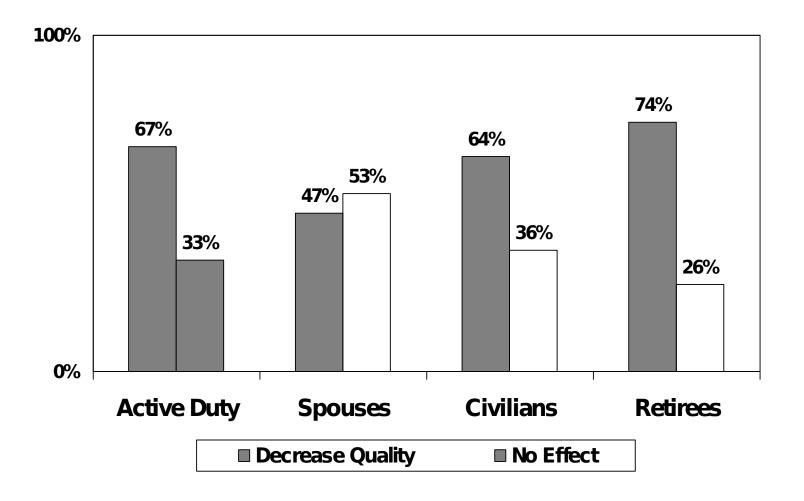




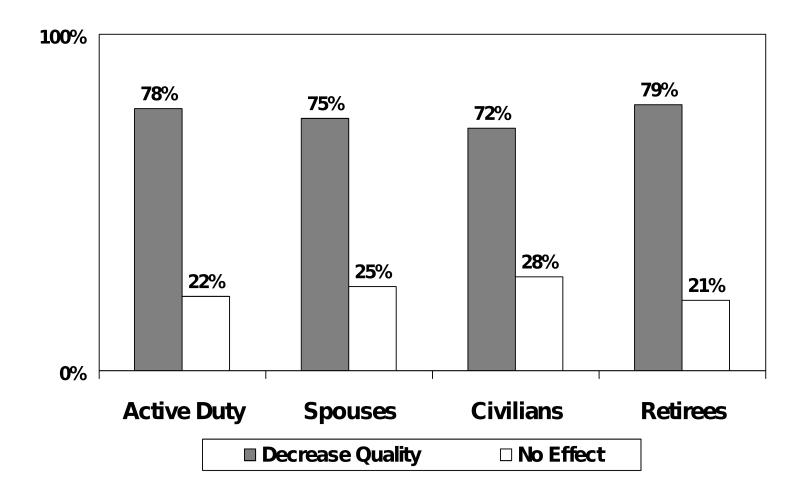
# **Quality of Off-Post Services**



# CLUB PROGRAM ELIMINATION EFFECT ON ARMY



# MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



# MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

**Fort Sam Houston** 

**Top 7 Activities/Programs** 

Fitness Center/Gymnasium	81%
Library	64%
Army Lodging	63%
Child Development Center	52%
Athletic Fields	50%
Swimming Pool	47%
Youth Center	44%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	65%
Arts & Crafts Center	55%
Golf Course Pro Shop	53%
Bowling Pro Shop	49%
Car Wash	47%
Golf Course	43%
Golf Course Food & Beverage	43%

**Bottom 7 Activities/Programs** 

# MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION\*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	11%	15%	26%	24%	16%
E-mail	11%	11%	<b>37</b> %	24%	20%
Friends and neighbors	20%	34%	26%	34%	22%
Family Readiness Groups (FRGs)	3%	5%	3%	7%	3%
Bulletin boards on post	24%	19%	<b>29</b> %	28%	26%
Post newspaper	23%	<b>50</b> %	<b>60</b> %	<b>72</b> %	<b>36</b> %
MWR publications	13%	20%	27%	38%	18%
Radio	2%	1%	0%	0%	1%
Television	2%	0%	1%	0%	1%
My child(ren) let(s) me know	2%	8%	2%	0%	2%
Other unit members or co-workers	24%	15%	28%	10%	25%
Unit or post commander or supervisor	24%	5%	10%	0%	19%
Marquees/billboards	5%	11%	15%	14%	8%
Flyers	20%	25%	44%	48%	28%
Other	9%	11%	6%	3%	8%
I never hear anything	31%	16%	5%	3%	22%

<sup>\*</sup>The top 3 sources of MWR information are shaded for each patron group and the total population.

# MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE\*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	87%	69%
Better Opportunities for Single Soldiers	58%	N/A
Army Community Service	61%	55%
MWR Programs and Services	71%	82%

<sup>\*</sup> Positive = moderate, great or very great extent

# ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	44%	75%	25%
Outreach programs	43%	64%	36%
Family Readiness Groups	52%	72%	28%
Relocation Readiness Program	48%	79%	21%
Family Advocacy Program	49%	73%	27%
Crisis intervention	45%	69%	31%
Money management classes, budgeting assistance	48%	72%	28%
Financial counseling, including tax assistance	52%	76%	24%
Consumer information	35%	62%	38%
Employment Readiness Program	42%	63%	37%
Foster child care	31%	60%	40%
Exceptional Family Member Program	49%	74%	26%
Army Family Team Building	41%	69%	31%
Army Family Action Plan	38%	64%	36%

<sup>\*</sup> Percentage of Active Duty users

# ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	66%	87%	13%
Outreach programs	52%	83%	17%
Family Readiness Groups	77%	88%	12%
Relocation Readiness Program	73%	92%	8%
Family Advocacy Program	78%	75%	25%
Crisis intervention	51%	89%	11%
Money management classes, budgeting assistance	65%	90%	10%
Financial counseling, including tax assistance	72%	94%	6%
Consumer information	33%	88%	13%
Employment Readiness Program	66%	85%	15%
Foster child care	22%	67%	33%
Exceptional Family Member Program	76%	86%	14%
Army Family Team Building	55%	85%	15%
Army Family Action Plan	45%	86%	14%

<sup>\*</sup> Percentage of Spouses of Active Duty Member users

# POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	61%	52%
Personal job performance/readiness	59%	53%
Unit cohesion and teamwork	57%	46%
Unit readiness	58%	54%
Relationship with my spouse	53%	34%
Relationship with my children	55%	41%
My family's adjustment to Army life	56%	46%
Family preparedness for deployments	59%	52%
Ability to manage my finances	53%	36%
Feeling that I am part of the military community	58%	47%

<sup>\*</sup> Positive = moderate, great or very great extent

# POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE*CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	87%	81%
Helps minimize lost duty/work time due to lack of child care/youth services	86%	81%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	74%	64%
Allows me to work outside my home	74%	67%
Allows me to work at home	64%	39%
Offers me an employment opportunity within the CYS program	61%	53%
Allows me/my spouse to better concentrate on my/our job(s)	81%	76%
Provides positive growth and development opportunities for my children	82%	73%

<sup>\*</sup> Positive = moderate, great or very great extent

# (BOSS):

### POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	61%
Personal job performance/readiness	59%
Unit cohesion and teamwork	58%
Unit readiness	54%
Ability to manage my finances	53%
Feeling that I am part of the military community	61%
Relationship with my children (single parents)	56%
My family's adjustment to Army life (single parents)	56%
Family preparedness for deployments (single parents)	55%

<sup>\*</sup> Positive = moderate, great or very great extent

# PREFERENCES OVERALL AND BY PATRON

**Fort Sam Houston** 

# **Top 10 Leisure Activities for All Respondents**

Watching TV, videotapes, and DVDs52% Going to movie theaters 46% Entertaining guests at home 37% Internet access/applications (home) 36% Night clubs/lounges 33% Internet access (library) 33% Running/jogging 30% Dancing 30% Cardiovascular equipment 29% Reading 29%

### **Top 5 for Active Duty**

Watching TV, videotapes, and D	VDs 47%
Going to movie theaters	40%
Internet access (library)	38%
Running/jogging	36%
Night clubs/lounges	32%

### **Top 5 for Spouses of Active Duty**

Going to movie theaters 85%
Watching TV, videotapes, and DVDs 80%
Entertaining guests at home 77%
Internet access/applications (home) 68%
Special family events 62%

#### **Top 5 for Civilians**

Watching TV, videotapes, and DVDs 68%
Going to movie theaters 61%
Entertaining guests at home 58%
Internet access/applications (home) 50%
Special family events 44%

#### **Top 5 for Retirees**

Watching TV, videotapes, and DVDs 75%
Entertaining guests at home 68%
Special family events 62%
Reading 60%
Going to beaches/lakes 50%

# LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	14%
Touch/flag football	9%
Softball	9%
Soccer	9%
Volleyball	8%

Outdoor Recreation	
Going to beaches/lakes	26%
Camping/hiking/backpacking	18%
Fishing	16%
Picnicking	15%
Bicycle riding/mountain biking	11%

Social	
Entertaining guests at home	37%
Night clubs/lounges	33%
Dancing	30%
Special family events	28%
Happy hour/social hour	25%

Sports and Fitness	5
Running/jogging	30%
Cardiovascular equipment	29%
Weight/strength training	26%
Walking	24%
Bowling	20%

Entertainment	
Going to movie theaters	46%
Festivals/events	24%
Attending sports events	22%
Live entertainment	21%
Billiards/game room/video arcades	19%

Special Interests	
Internet access/applications (home	)36%
Gardening	19%
Automotive maintenance & repair	18%
Automotive detailing/washing	17%
Computer games	16%

# LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST\*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Internet access (library)	33%	N/A	33%
Reading	29%	N/A	29%
Running/jogging	23%	7%	30%
Study/self development	23%	N/A	23%
Cardiovascular equipment	22%	7%	29%
Reference/research services	21%	N/A	21%
Multimedia (videos, DVDs, CDs)	20%	N/A	20%

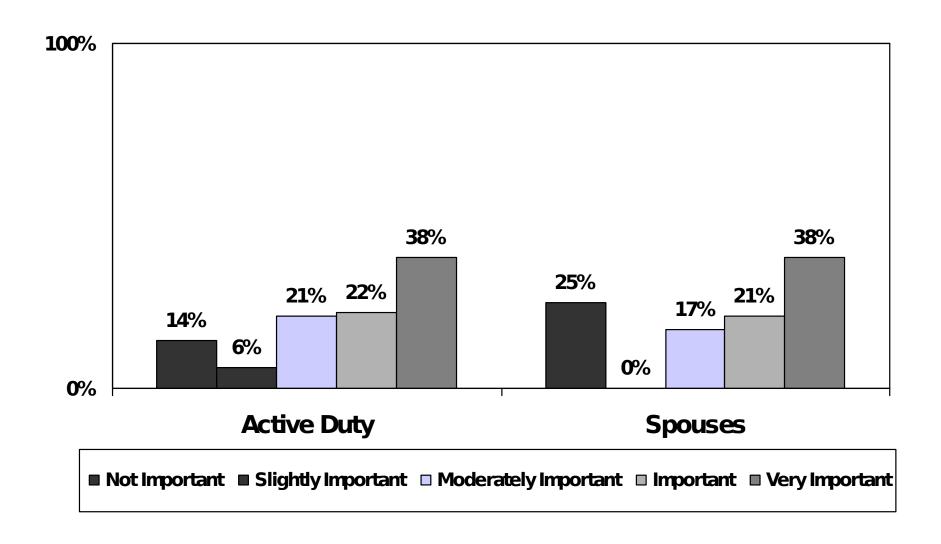
<sup>\*</sup>Top 7 leisure activity preferences ranked by on-post participation.

# LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION\*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	9%	2%	26%	36%
Gardening	1%	1%	17%	19%
Automotive maintenance & repair	5%	7%	7%	18%
Automotive detailing/washing	1%	8%	7%	17%
Computer games	2%	1%	13%	16%
Digital photography	2%	3%	10%	15%
Trips/touring	1%	9%	0%	10%

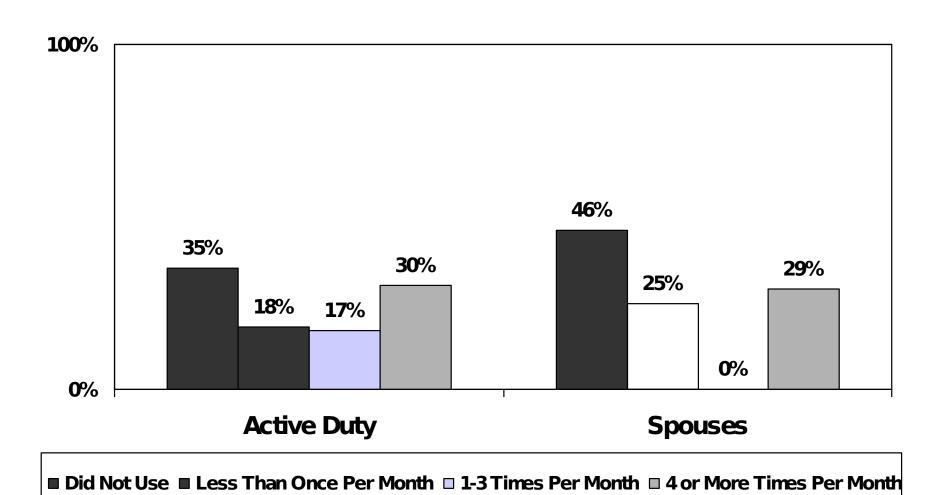
<sup>\*</sup>Top 7 special interest activity preferences ranked by overall participation.

# DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

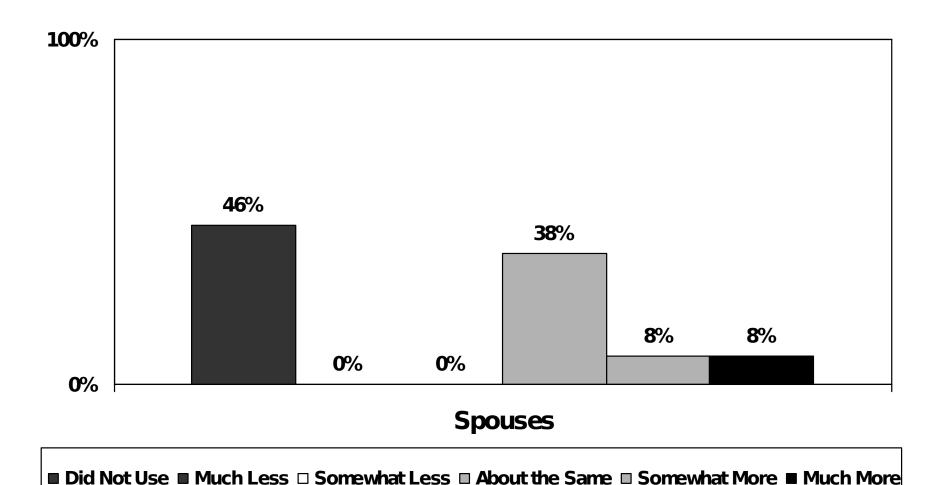


# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

<u>INSTALLATION</u>



# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



# ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY	
Definitely will not make military a career	11%	
Probably will not make military a career	13%	
Undecided	31%	
Probably will make military a career	22%	
Definitely will make military a career	24%	

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY	
No	9%	
Not Sure	15%	
Yes	77%	

### **NEXT STEPS**

#### **Fort Sam Houston**

### INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

### DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)